

FY2012 3Q Financial Results



February 8 , 2012

ISUZU MOTORS LIMITED

Contents

I . FY2012 3Q Outline

Director : Toshio Sasaki

II . FY2012 3Q Financial Summary

Executive Officer : Masayuki Fujimori

III . Q&A

Statements contained in this presentation, except for historical or current facts, are based on certain assumptions and our management's judgment in light of currently available information. Therefore, these statements may be susceptible to various factors, such as uncertainty contained in the assumptions and management's judgment and economic changes in the future, which may cause to bring about different results in Isuzu's future earnings and operating results.

Moreover, this presentation is not intended to solicit investment in Isuzu. Isuzu assumes no responsibility for any losses and liabilities that may be incurred because of the information in this presentation.

I . FY2012 3Q Outline

FY2012 3Q Consolidated Results

- Year-on-year Comparison -

| (JPY Bil.) | FY12 3Q | FY11 3Q | Changes |
|------------------|---------|---------|---------|
| Net Sales | 306.4 | 345.5 | -39.1 |
| Operating Income | 20.4 | 22.5 | -2.1 |
| Ordinary Income | 21.3 | 23.5 | -2.2 |
| Net Income | 15.0 | 17.9 | -2.9 |

※FX : FY2012 3Q: 78JPY/\$

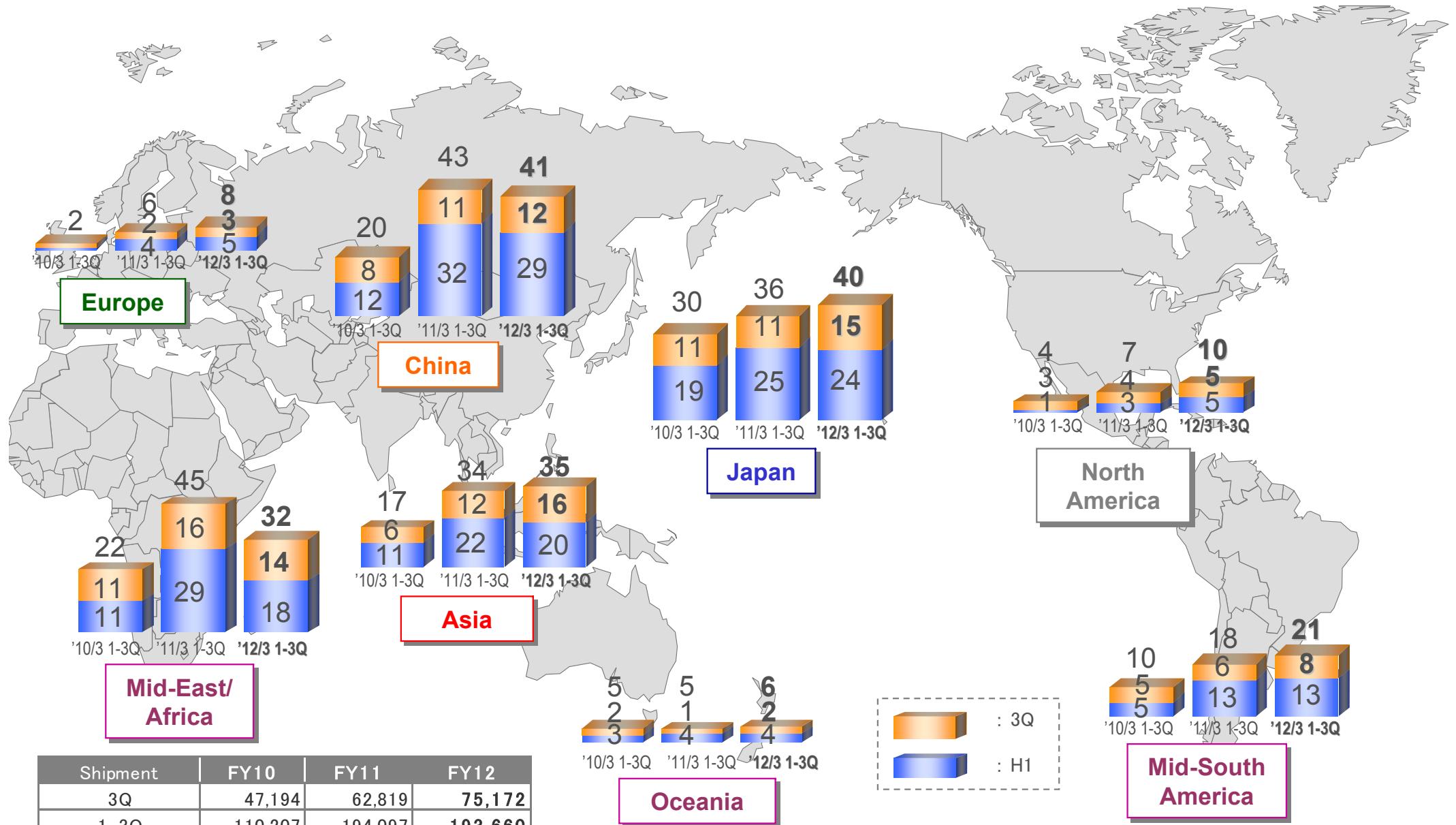
FY2011 3Q: 83JPY/\$

| 【9 months】 | FY12 1-3Q | FY11 1-3Q | Changes |
|-------------------|------------------|------------------|----------------|
| Net Sales | 964.5 | 1,070.4 | -105.9 |
| Operating Income | 64.2 | 69.3 | -5.1 |
| Ordinary Income | 66.5 | 71.2 | -4.7 |
| Net Sales | 48.7 | 47.1 | 1.6 |

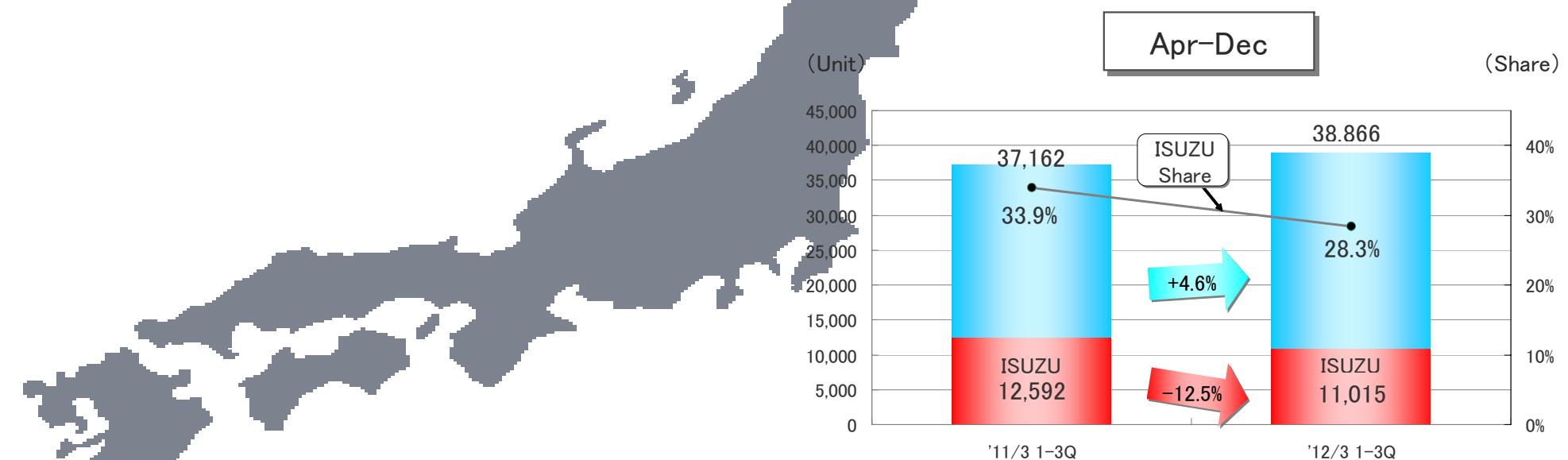
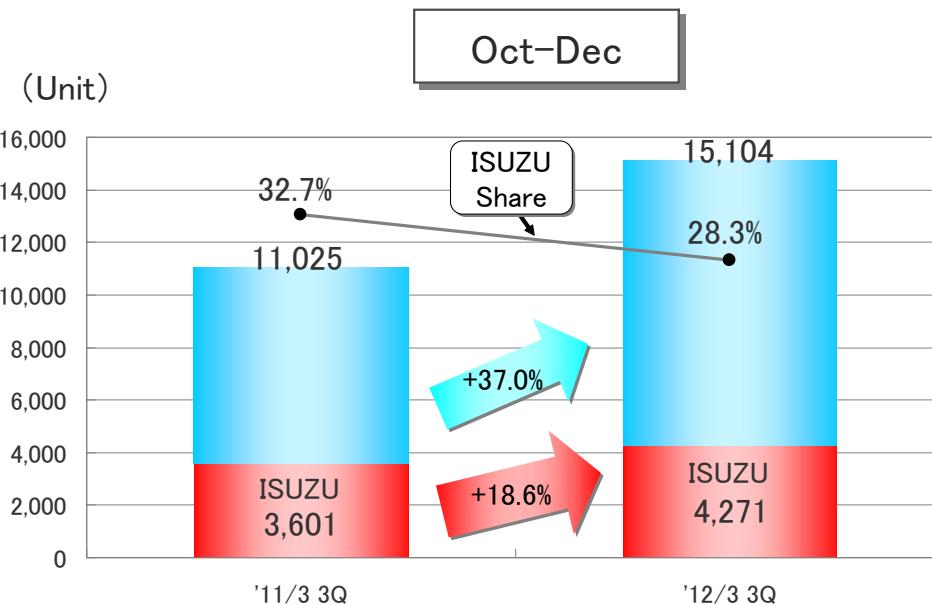
II -1. Market Information

CV Global Shipment

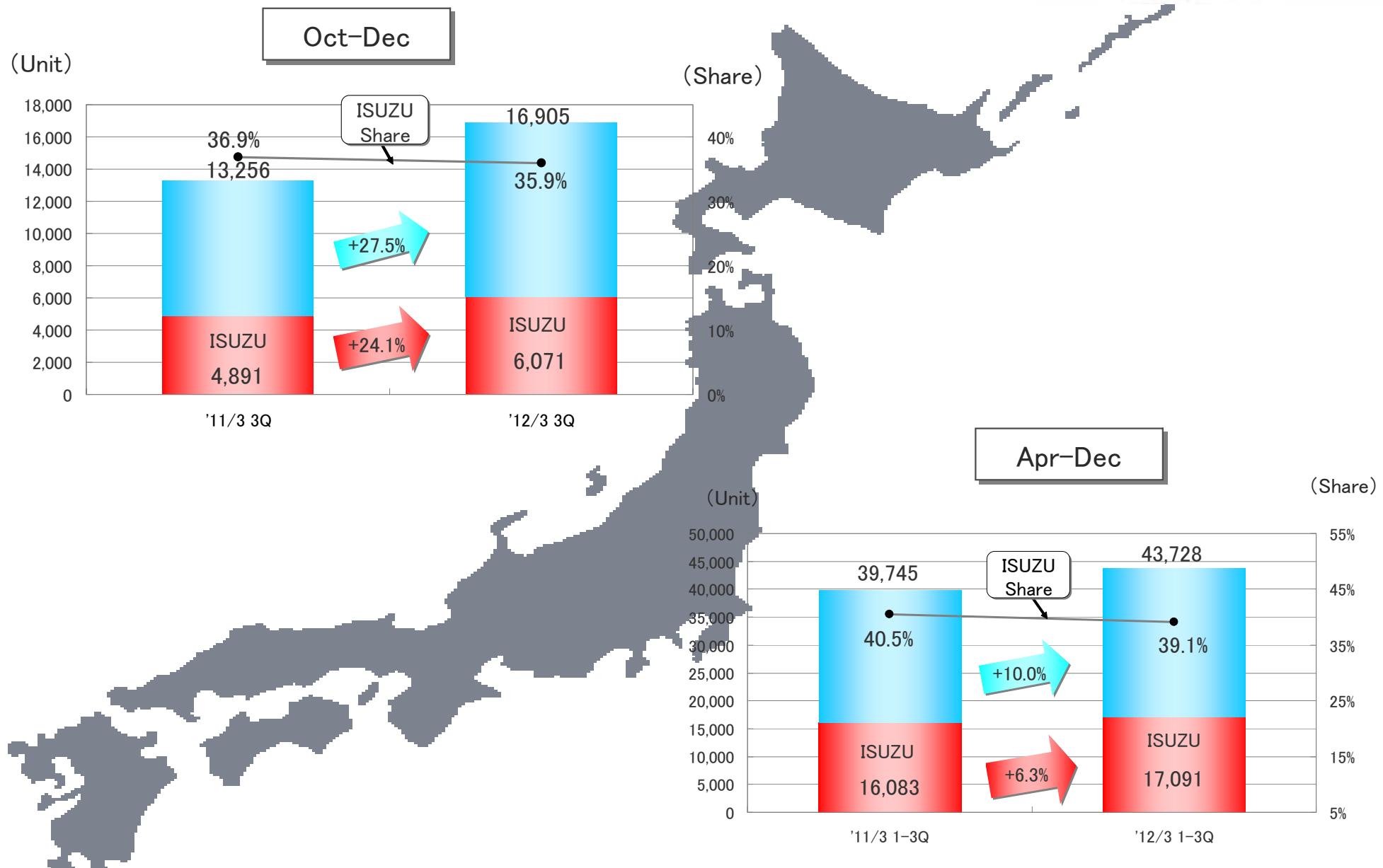
- Vehicle and KD-SET, etc: K-units -



Japan Industry Sales and Isuzu Share - H/D, M/D Truck:4ton or above -

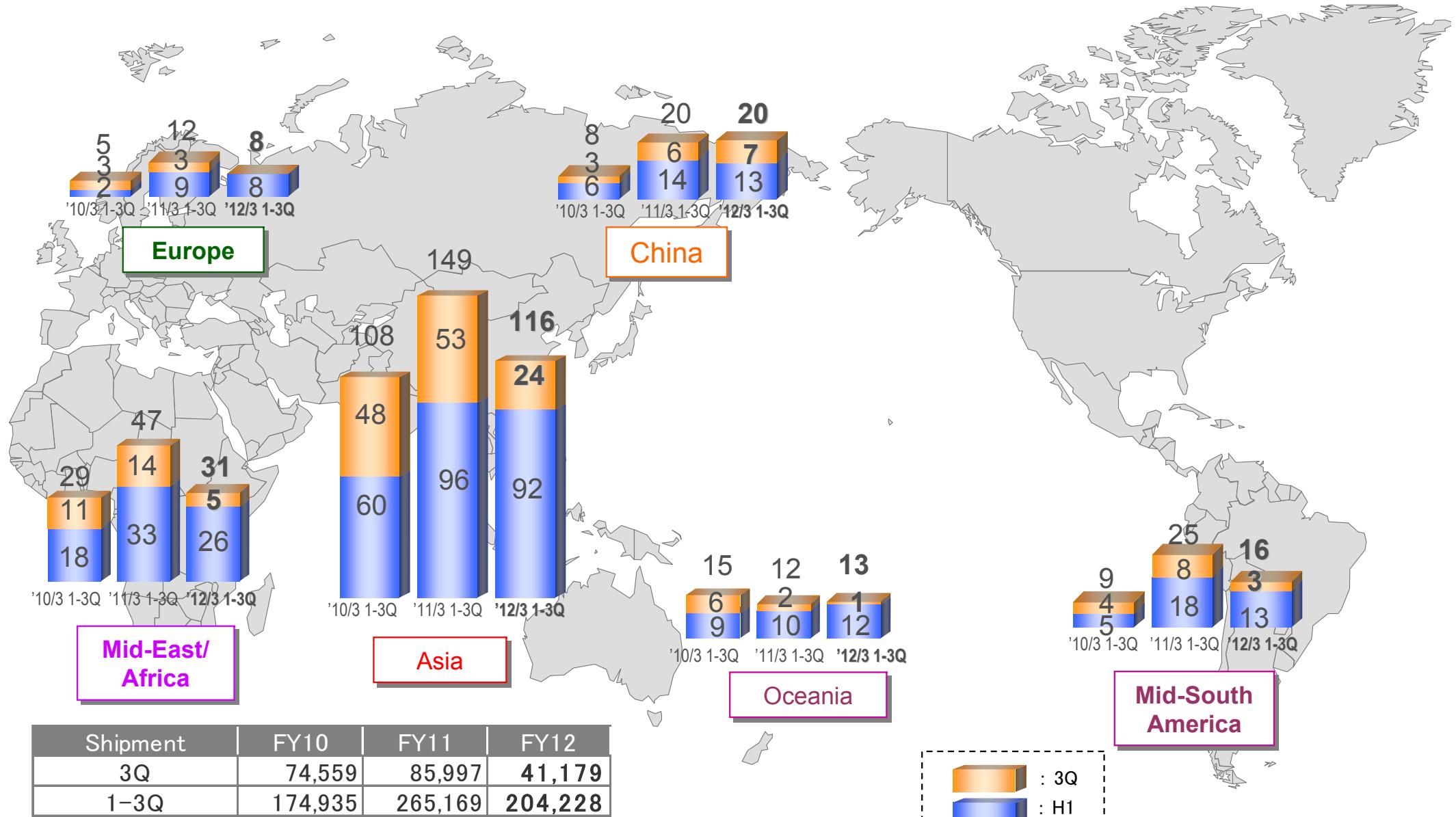


Japan Industry Sales and Isuzu Share - L/D(2-3ton) Truck -



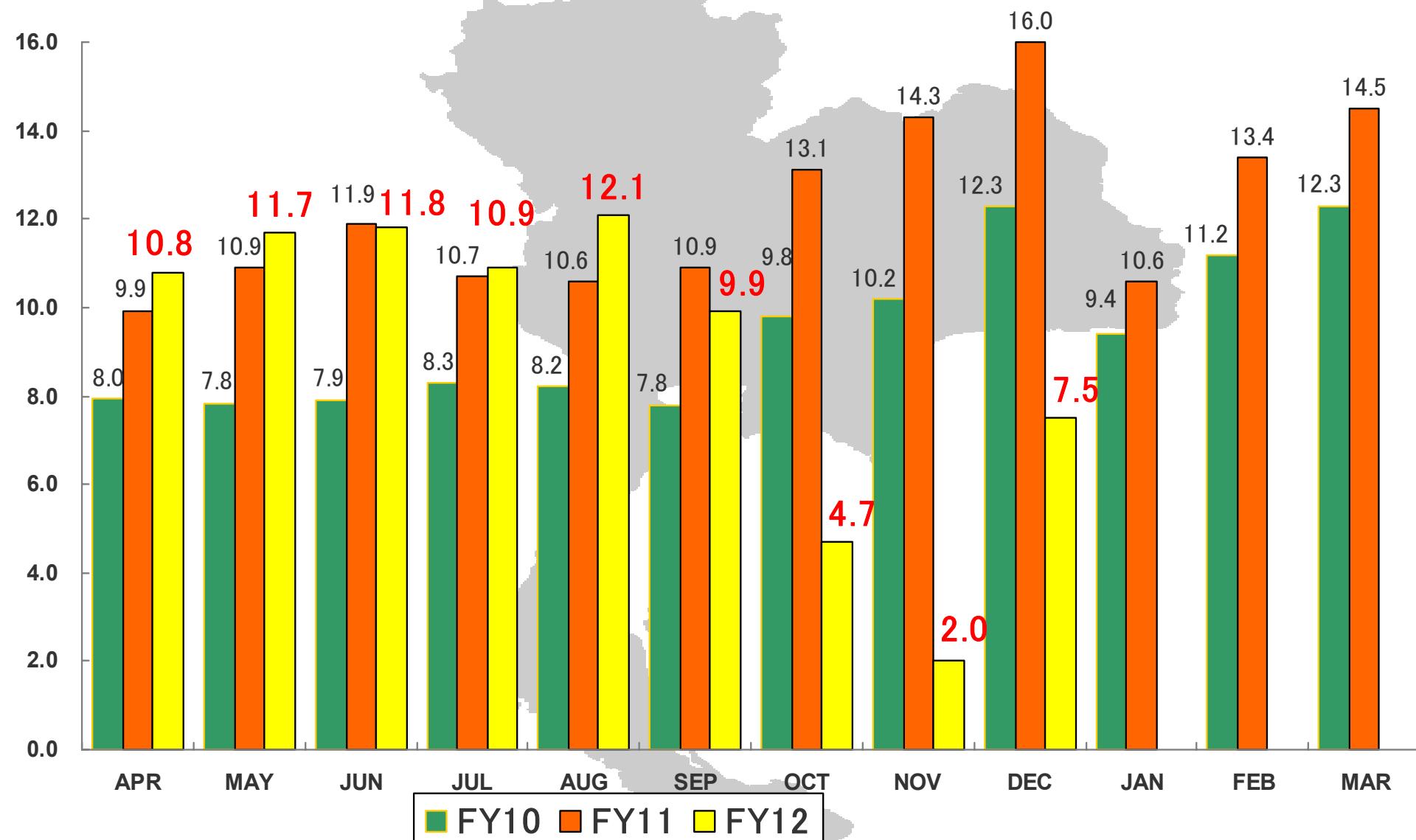
LCV Global Shipment

- Vehicle and KD-SET, etc: K-units -



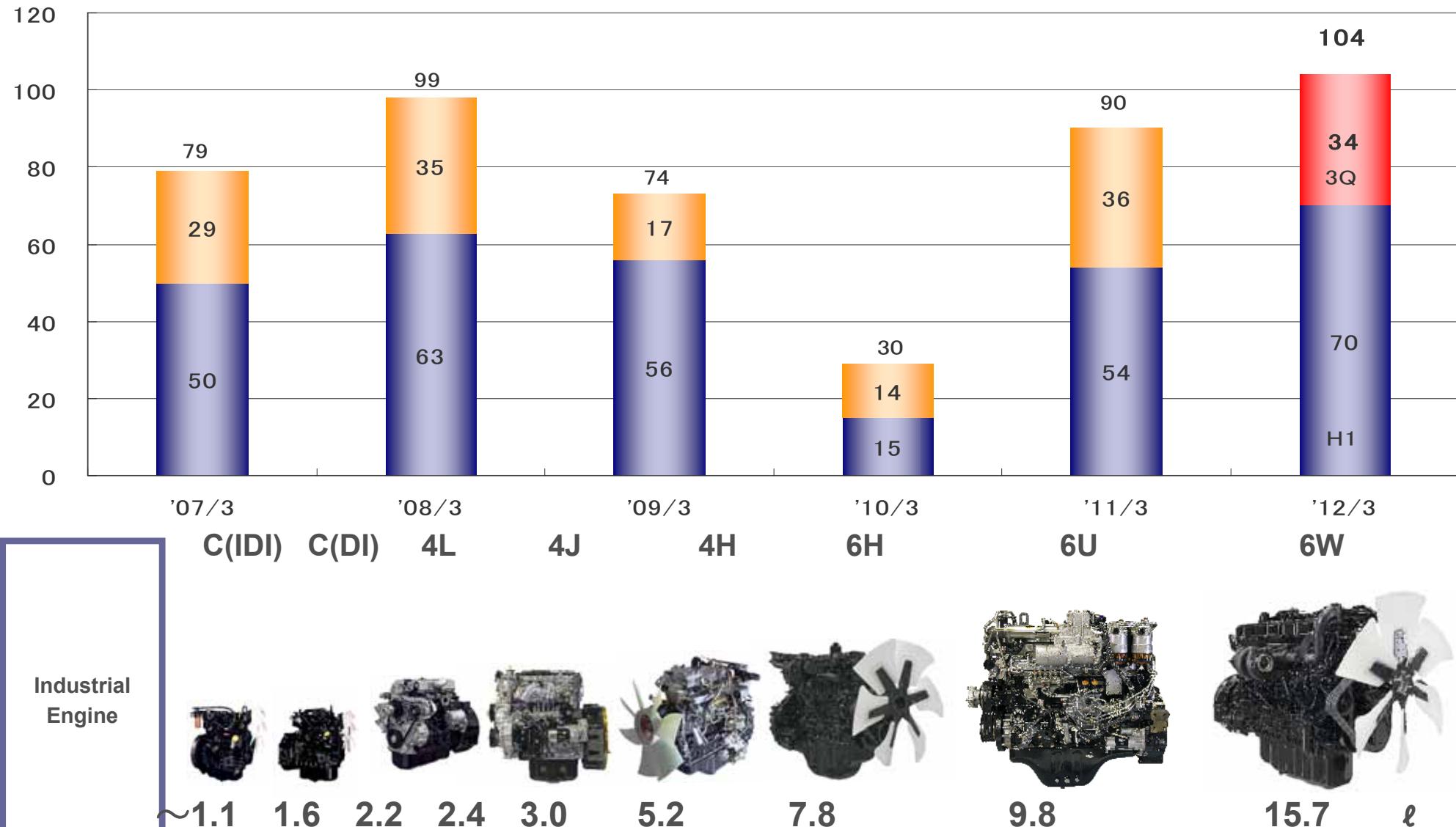
Pick-up truck monthly sales
in Thailand

(K-Unit)



Industrial Engine Global Shipment

- K-Units -



II -2. FY2012 3Q Financial Summary

FY2012 3Q Consolidated Results (Oct.-Dec. 2011)

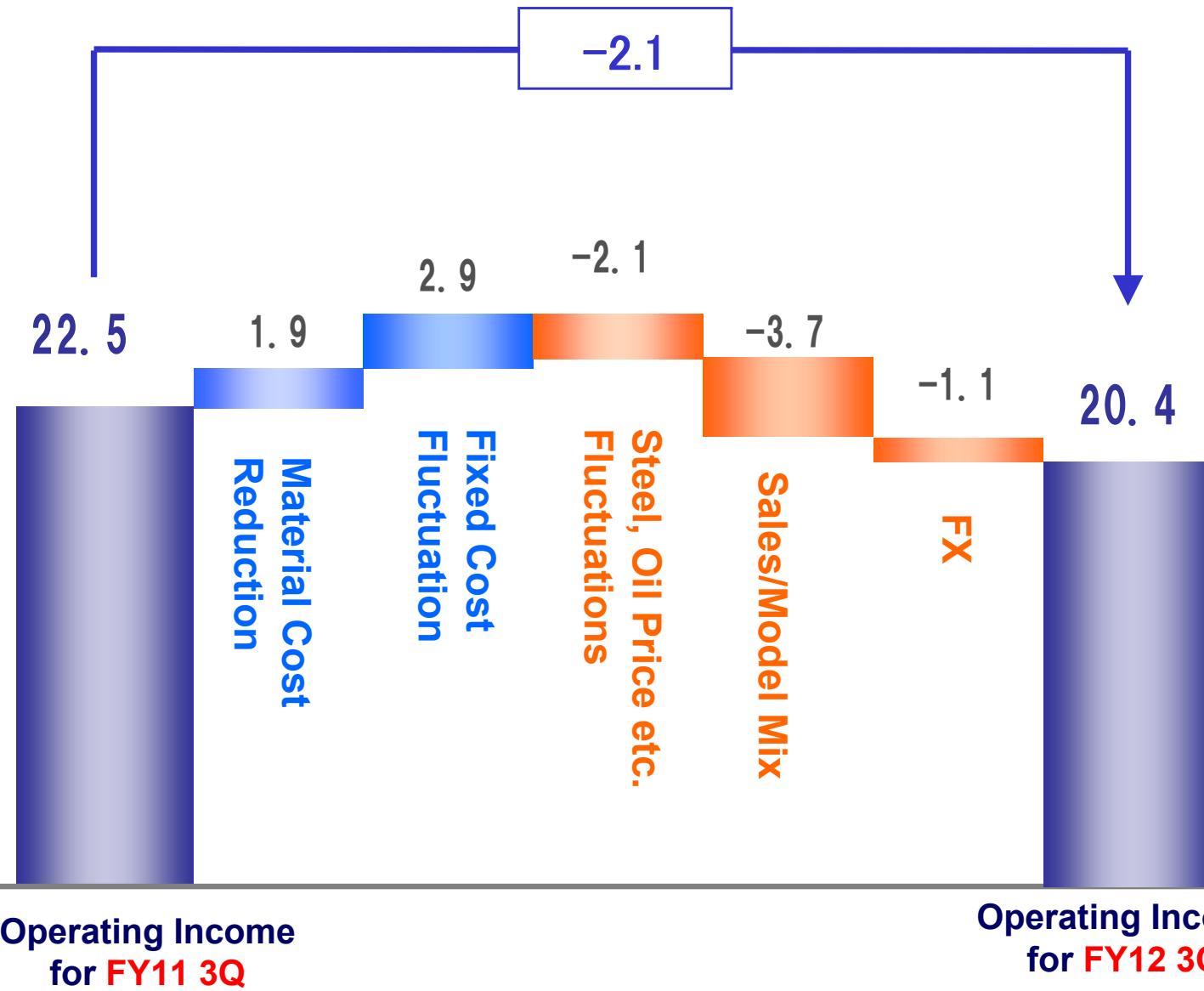
- Year-on-year Comparison -

| (JPY Bil.) | FY12 3Q | FY 11 3Q | Changes |
|------------------|---------|----------|---------|
| Net Sales | 306.4 | 345.5 | -39.1 |
| Operating Income | 20.4 | 22.5 | -2.1 |
| Ordinary Income | 21.3 | 23.5 | -2.2 |
| Net Income | 15.0 | 17.9 | -2.9 |

※FX: FY2012 3Q: 78JPY/\$
FY2011 3Q: 83JPY/\$

FY2011 3Q vs. FY2012 3Q Fluctuations

- Consolidated operating income: analysis of change, JPY:Bil.



FY2012 3Q Consolidated Results (Oct.-Dec. 2011)

- Ordinary income, Net income, Year-on-year -

| (JPY Bil.) | FY12 3Q | FY11 3Q | Changes |
|------------------|---------|---------|---------|
| Net Sales | 306.4 | 345.5 | -39.1 |
| Operating Income | 20.4 | 22.5 | -2.1 |
| Ordinary Income | 21.3 | 23.5 | -2.2 |
| Net Income | 15.0 | 17.9 | -2.9 |

| | | |
|--------------------|------------------------------------|------|
| Income Ordinary | Operating Income Change | -2.1 |
| | * Equity in Earnings of Affiliates | -0.7 |
| | * FX gain and loss, Other | 0.6 |
| | Total | -2.2 |

| | | |
|-----------------------------|------------------------------|------|
| Loss etc. Extra Profit / | Ordinary Income | 21.3 |
| | * Extra Profit / Loss | -1.4 |
| | * Tax and minority interests | -4.9 |
| | Net Income | 15.0 |

Trucks for life
ISUZU